Working document ICTA Monitoring and Evaluation Framework

N P	Outcome m	easurements	Outputs as	sessment	Baseline as at 30th April	Means of	Dara
D #	Key Outcomes	Outcome indicators	Key project Outputs with the time frame	KPI/ Output Indicator	(Number / % completed)	verifications (MoV)_	Collection responsibilities ns frequency
1	Lanka Government Network						
	Relevant Government Employee aware about the benefit of LGN	# of government officers have registered with government LGN.2 facility	860 Government organizations connected (up to 100Mbps last mile connectivity and Wi-Fi facilities)	# of organizations connected to LGN 2.0 central hub	810		
	Improved behaviour of relevant Government Employees	#/% of government officers have effectively used e- government services	by August 2018 LGN services are effectively	% completion of e mail solution	0		
	Relevant Government employees are effectively	#/% of relevant government officers satisfied on the LGN.2 facility	delivered and maintained, Email solution installed	% completion of core services	0		
	using LGN.2 facility. Government employees are	% of citizen's visited to Govt. organizations accepted that service delivery has been improved.	LGN Core Services (Firewall Management, Wireless Network Management, User Authentications,	% completion of Ticketing System for LGN Helpdesk	5%		
	enabled to deliver e- government services through the data exchange backbone. Improved internal operations	#/% of LGN users satisfied with the LGN Call Center and Ticketing System	August 2017tTicketing System for LGNTHelpdesk- % completion of procurement process (Target- 100% completion by September 2018)#	LGN 2.0 System Admin training - % completion of the procurement Type/ # of System administrators trained	0%		
	in government organizations Improved access to e- government services by citizens at any time and from any place.	Level of citizens' satisfaction in accessing government LGN Wi-Fi Facility		# of System Admin Training workshops conducted (Target- 35 by April 2019	0%		

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	Lanka Government Cloud 2.	0					
3	Improved usage of centralized cloud facility provided	# of organizations effectively use the centralized cloud 2.0 facility	An improved and industry standard centralized Cloud LGC (2.0) established by August 2018	% completion and installation of the Cloud infrastructure (LGC 2.0) (Target - LGC 2.0 established by August 2018)	80%		
	# of organization experiences cost reduction in using the centralised cloud - through eliminating the	% of users satisfied with the cloud services		LGC Link procured	Not yet		
	requirements of individual organization specific infrastructure/server facilities	% of cost reduction in government organisations by using cloud 2.0 facility		# of organizations hosting their data in the cloud 2.0 facility (target organizations by end of 2018- XX)	0		
	Improved reliability and security of Digital Transactions and service delivery				0		
10							
12	ETF Core System Increased transparency in	% of ETF contribution	Established member centric ETF	Business Process Improvement			
	the functions of the ETF.	increase	core system for the ETFB by October 2019.	(BPI) study- % completion (Target- 100% by August 2018)	90%		
	Increased efficiency and productivity in the management and provisioning of ETF related services.	% of processing time reduced for ETF payments Level of staff satisfaction with the ETF System	Awareness program Completed by December 2018 XX employees trained)	ETF core system - % completion - Target - 100% completion by October 2019)			
	Improved & convenience reliability for citizens in accessing ETF related services	% of citizens who acceded to ETF services	change management program for ETF employees Change management approach/plan ready by XXX 2019	 #/type of employees participated in awareness sessions # of awareness session conducted % of employees satisfied with the awareness session completed 	0%		

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		# /% of ETF members satisfaction with the ETF System		% completion of the change management plan % completing of change management program # of employees participated in the change management program %/# satisfied on the change management Training	0%		
	Integrated Welfare Mana						
13	Improved efficiency and effectiveness in managing and delivering social welfare related benefits to citizens Improved evidence based decision making through accessing IWMS in selecting entitle citizens to receive social benefits Improved capacity of the staff at all levels in managing the IWMS system Improved awareness within	% of beneficiaries in the poorest 20 percent under the Welfare Benefit Schemes (Equity) Average payment processing time for Welfare Benefit Scheme benefits (Efficiency) Welfare Benefit Scheme beneficiary lists published online and posted at DS offices (Transparency) Welfare Benefits Board fully appointed and meeting twice	Integrated Welfare Management system is completed by November 2018 Required staff for managing the system trained (Target staff by XXX)	 % completion of the Integrated Welfare Management system # of citizens registered in the IWMS under Welfare Benefit Scheme # of training sessions conducted #/% percentage of user staff surveyed are satisfied with 	60%		
	the government and among the citizens about integrated welfare management system	annually		Integrated Welfare Management System			

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		Safety net program expenditure administered by the Welfare Benefits Board, as a percentage of GDP Percentage reduction of grievances recorded in the one-stop shop system.	Data Migration from Samadhi etc completed??				
	ICT Solution for the Governm						
30	Effective and efficient processes (internal) of GAD established with better tracking and reporting. Enhanced compliance with international standards and procedures. Improved satisfaction of internal staff and other stakeholder organizations. Satisfied private sector organizations and citizens.	 % increase in the Forensic reports which are successfully delivered to the law enforcement. % increase in average time taken to deliver the final result for a requested Forensic report. # of capable GAD staff to function the system. % increase in the performance of the GAD staff. % of decrease of the food poisoned patients. 	ICT Solution for Government Analyst's Department (GAD) completed by December 2018	% Completion of the GAD system (target- 100% completion by December 2018) # of users trained (target - 50 Employees trained by November 2018) #/ % of User satisfied with the system	0		

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39	National Spatial Data Infras						
	Improved use of up to date spatial data for making operational decisions	# /type of innovative mobile apps developed and used	Web Based Spatial Data Management System for NSDI (Meta-data Portal, Geo Portal, 5 use case applications, NSDI web site)	% completion of the National Map Portal (target- 100% completion by September 2018)	75%		
	Improved evidence based decision making through availability of up to date spatial data.	% of effectively use spatial data for decision making process		% completion of the Catalogue of Metadata Sets (target- 100% completion by September 2018	60%		
	Increased availability of innovative and varied applications and services for citizens and businesses	% of staff with improved attitudes, skills and behaviour towards the usage of spatial data		% completion of the Government Spatial Data Policies and Legal Framework (target- 100% completion by December 2018)	40%		
	Improved organizational performance through inter-	% of partner staff satisfied with the implementation approach		% completion of Data uploading facilities (target- 100% completion by June 2018	75%		
	organizational data sharing and coordination Improved and active engagement of partner staff			% completion of the Digital Infrastructure for NSDI Office (target- 100% completion by December 2019)	10%		
	with NSDI Improved stakeholder consensus in terms of			% completion of Information and Service Classification (target- 100% completion by August 2019)	0%		
	technical operational and policy matters of NSDI			# of capacity building workshops and change management workshops conducted (target- 6 workshops conducted by December 2018)	0		
				# of training workshops conducted for GIS (Geographical Information System) data collection for District level Gov officials	0%		

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				(target- 5 workshops conducted by December 2018)			
				% completion of procurement of source data (Satellite images) for NSDI Portal (target- 100% completion by November 2018)	0%		
				Preparation of Change management plan and training need assessment for NSDI and stakeholder capacity building	0%		
				Awareness workshop of the meta-data portal to stakeholder organizations	0%		
				Service provider for Providing Logistics for end user awareness programs about NSDI – Service Provider for Launch of the NSDI Program	0%		
				Procurement of Public relations and Media Services for NSDI (Multiple Contracts)	0%		
44	Development n maintenance	of E Services % reduction of time in	e Services	0/ completion of the		l l	
44	Improved access to Government services by citizens by various means including mobile	% reduction of time in obtaining services	Develop and maintain 8 key online citizen centric government services	% completion of the procurement process (target- 100% completion by April 2018)	100%		

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D #	Key Outcomes	Outcome indicators	Key project Outputs with the time frame	KPI/ Output Indicator	(Number / % completed)	verifications (MoV)_	Collection responsibilities ns frequency
	applications Improved efficiency and effectiveness in the	% of users surveyed satisfied with the service quality and reliability		# of Online Services developed and deployed (target- 8 eservices developed by December 2018	2		
	government services delivery. Improved user satisfaction on the quality and reliability of services satisfaction index	In the relevant government organization		# of users of e services	0		
	Citizen empewerment and een	nectivity Development public W	/iEi Drogram				
51.1	Increased number of internet users through Wi-Fi facility provided Increased data usage by public	 % increase of the Internet users of Sri Lanka. % increase of Public Wi-Fi users and usage across multiple telecommunications operator networks. % increase of the number of active users in the Public Wi-Fi Service Management System. % increase of the amount of data consumed by public appears in the Public Wi-Fi Service Management System. 	Public Wi-Fi provided and promoted for citizens and related services are effectively delivered and maintained by December 2018.	 # of public Wi-Fi boards installed by November 2018 # of Wi-Fi Location established (target- 1000 locations by April 2018) % completion of the public Wi- Fi mobile application (target- 100% completion by July 2018) % completion of the public Wi- Fi web site (target 100% completion by July 2018) 	572 1176 70% 70%		
80	Software Solutions - Ministry			# of users satisfied with the quality of Wi-Fi facility provided			

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	Improved evidence based decision making in the plantation sector.	% increased of the generated revenue from the plantation sector	Software Solution to Manage Census Data of plantation sector system development by December	% completion of the procurement process (target- 100% completion by July 2018)	36%		
	Increased revenue generated from the plantation sector.	Extent of using of census data of plantation sector in evidence based decision making on wellbeing of the people in plantation sector	2018	% completion of the system development (target- 100% completion by December 2018)	0%		
				# of trained ministry staff to use the system (target- 10 staff trained by December 2018)	0		
85	Industry Development Program						
	Increased availability of Industry related quantitative & qualitative data. Improved digital	# of registered tech start-ups.	Industry Development Program.	% completion of Disrupt Asia International Startup Conference and exhibition (target- 100% completion by August 2018)	25%		
	transformation & adoption of technology by non-IT sector business and industry players.	Networked Readiness Index (NRI)		# of SMEs trained on adopting Digital benefits to improve their business (target- 250 SME's trained by December 2018)	60		
	Booming Entrepreneurship culture.	Annual export revenue of the IT/BPM sector		# of startups supported for Market Access (target- 40 startups supported by November 2018)	9		
	Increased revenue in the IT/BPM industry. Increased employment	# of employees in ICT industry		% completion of IT-BPM Workforce Survey (target- 100% completion by December 2018)	10%		
	opportunities in the IT/BPM industry. Increased number of			# of students enhanced with Entrepreneurship awareness and skills (target- 750 students by December 2018)			

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	companies in the IT/BPM industry.			% completion of Quality Code Manual published for Industry (target- 100% completion by September 2018)	60%		
				# of teachers trained on IT career guidance (target- 2000 teachers trained by December 2018)	304		
				% completion of Startups incubated through Spiralation program (target-100% completion by December 2018)	10%		
MTI 27	DIFE component/allocation Implementation of Cross Gove Management System	ernment Digital Document					
27	Higher efficiency and productivity in the government institutions An increasingly satisfied	% of Cost reduction as an outcome of the DDMS % Percentage reduction in reducing time in accessing documents.	Implementation of Cross Government Digital Document Management System- piloting in 20 selected govt organizations by June 2019	Procurement of Digital Document Management System - % completion (target- 100% completion by June 2018)	90%		
	business community Unnecessary expenditure eliminated	% Percentage reduction of incidents of unauthorized access to the documents. % Percentage reduction in reducing paper usage in day		Requirement studies completed- % completion (target- 100% completion by December 2018)	0%		
	Misuse of government funds eliminated. Reduced corruption in transactions due to	to day work. % Percentage increase of the revenue of the selected government institutions.		# of Organizations with DDM System established (target- 20 organizations equipped with DDMS by May 2019	0		

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	availability of data electronically Higher level of living standards for citizens More satisfied population	Level of satisfaction of staff with using of Digutal Document Management System					
76	Smart Society and Citizen Cap	acity Building					
	Issues related to Good Governance including transparency, public injustice, news at the village level, social and infrastructure needs of	Understanding about the improved knowledge among rural society about different kind of global issues	800 Smart Social Circles established and launched by mid- 2018.	# of Smart Social Circles established (target- 860 SSC established by October 2018)	606		
	villages are regularly reported through social media.	Level of communication between government and other parties		# of knowledge agents trained (target- 8600 knowledge agents trained by October 2018)	6060		
	Improved marketing opportunities for traditional and rural industries/SMEs through SSCs.	Level of communication and information exchange		# of success stories/ cases published on Facebook page			
	Improved collaboration between different groups including village based organizations, industries,	between including village based organizations, industries, SMEs and other interest groups			300		
	SMEs and other interest groups. A pool of active experienced citizen journalists across the country	No of experienced citizen journalists with knowledge of modern ICT trends and their usage		# of effective/ active SSCs- sustainability (Based on a criteria to be developed)			

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	Improved linkages between government and community groups. Improved knowledge in the rural society about business opportunities, disaster risk management and other important global issues. Knowledge generation and dissemination on ICT for citizen journalism and social empowerment through an established forum comprised of academia, interest groups, social researchers etc.	Level of improved marketing chances within rural areas Level of development of spreading incidents happen in rural areas through social media					
26							
36	e-Heritage Programme Improved access to information on historical places and ruins ensured.	Data warehouse is functional and readily accessible	e-Heritage Programme	# of world UNESCO cultural heritage sites identified in Polonnaruwa district (target- 225 sites by April 2018)	225		
	Improved awareness on Sri Lankan heritage sites around the globe through sharing information on social media established	Percentage (%) increase in tourists' knowledge accessed from digital applications		# of subscription and "Likes" for the e-Heritage Facebook Page (target- 5000 liks by December 2018)	4900		

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	Improved attraction of tourists who are interested on heritage tourism ensured Improved access to historical and archeological information for academia,	Percentage (%) increase in tourists' satisfaction on information accessed from digital applications		% complteion of digitaizing content (Text, Photos, Audios) in Polonnaruwa District (target- 100% completion by December 2018)	0		
	students and researchers established. Increased opportunities for existing businesses through creating opportunities for data warehousing	Percentage (%) increase in tourists' perception on Sri Lanka as a Heritage Destination in South-East Asia					
63	Improved efficency in deliverying of information and documents to members	% of members accept the timely delivery of information to members	eParliament system developed with network infrastructure improvements by March 2019	% of procurement process of system development completed (target- 100% completion by June 2018)	90%		
	Improved efficiency in preparation of legislation	% time reduced with takeng time for legislative process		% completion of system implementation (target- 100% completion by March 2019)	0%		
	Increased capacity to disseminate information to citizens	% of published documents and information online		# of users trained (target- TBD)	0		
				# of change management activities conducted (target- 2 activities completed by December 2018)	0		
				# of users satisfied with the system			

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64	Continuous and clear access to the items discussed in the government.	% reduction in the average time duration for processing.	eCabinet system developed by end of November 2019	% completion of procurement process completed (target- 100% completed by November 2018)	5%		
	Improved efficiency and effectiveness in the functions of the office of the cabinet of	% reduction in the paper usage for day to day work		% completion of the system development (target- 100% completion by November 2019)	0%		
	ministers.% reduction in the overall cost in processing and distributing.Improved pace of service delivery by the cabinet ministries/related government organizations towards citizens% reduction in the overall distributing.	cost in processing and		# of ministries connected to the system (target- 52 Ministries by December 2019)	0		
			# of users trained (target-125 users by December 2019)	0			
	Improved evidence based decision making			% of users satisfied with the system			
	Increased capacity to disseminate information to ministries/concerned parties.						
	Paperless working environment						
62	Video Conferencing Facilitie	s to the Ministries and Cover	mont Institutions				
62	Improved efficiency, speed- up decision making of the Ministers/ Government officials.	s to the Ministries and Govern % of the internal meetings has been conducted through VC by each Ministry/line departments	Video Conferencing Facilities are provided to 40 Ministries and Government Institutions by March 2019	% completion of procurement process to purchase video conferencing solution (target- 100% completion by September 2018)	0%		
	Improved efficiency, reduced costs and time of the Ministries and line departments (save overall	% of the cost saved by each Ministry/line departments		# of organizations equipped with video conferencing facilities (target- 40	0		

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	annual spending on travelling and conducting meetings).			organizations equipped by March 2019)			
				# of users trained (target- 400 users trained by December 2018)	0		
				% of users satisfied with the facility provided			
				% of Cost reduction as an outcome of the project (reduce in travel time, cost, etc.)			
75	Digital Libraries for Knowle Improved awareness on	dge Enhancement # of Digital libraries are	Five model Digital Libraries are	# of libraries established with			
	services provided by these libraries	functional and readily accessible;	established with digital equipment by end of 2018 in Polonnaruwa, Badulla, Colombo, Kurunegala and	digital equipment (target- 5 libraries established by December 2018)	0		
	Improved access to and usage of digital information and ebooks	% increase in users' perception on digital libraries as a digital/ elearning centre	Batticaloa	# of users trained on Koha and basic ICT skills under the digital libraries established (target- 35 users trained by June 2018)	35		
	Improved reading habits and increased number of library users			#of library staff trained (target- 50 staff trained by February 2018) (Technical college library staff,	50		
	Increased user perception on digital libraries as a digital/ e-learning centre			colleges of technology library staff, teaching college library staff and National library staff).			

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				Access given to Library users on education related e-contents already gathered from different stakeholders (completion by September 2018)	Not yet		
				# of users accessing to e-content on education provided	0		
17	National Security Operation						
	Elimination of e-Service interruptions due to cyber attacks	# of malicious attacks identified and resolved	National Security Operations Centre established	% completion of the infrastructure			
	Increased use of e-Services securely and with trust	% increased in revenue due to services offered in private organizations		# of incidents detected			
	Low cost advanced monitoring services			# of incidents successfully handled			
	provided to the government organizations to protect their network systems from cyber			% of citizens using satisfied services			
	attacks						
25	eGov policy						
23	All ICT projects within Government is focused towards same objectives	% of surveyed citizens who are aware of available e- government services	A comprehensive eGov policy is developed by end of 2018	% completion of the policy document (target- 100% completion by September 2018)	90%		
		% increase in uptake of e- government services by citizens		completion of the consultative workshop (target- completion by July 2018)	Not yet		

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				# of awareness workshops completed (target- 3 workshops by December 2018)	0		
				# of Social media awareness events conducted (target- 5 awareness events completed by December 2018)	0		
				# of regional public hearing workshops conducted (target-5 workshops by August 2018)	0		
				Cabinet approval received (expecting approval by August 2018)	Not yet		
	Web development initiative						
43	Information service efficiency and effectively to citizen via websites ensured.	% of staff using websites in effictive and efficient service delivery	Web development initiative	# of websites developed for Gov organizations (target- 25 websites developed and launched by December 2018)	16		
	Increased citizen satisfaction of the government organizations and their services	Level of staff satisfaction with contents usefulness of the websites in service delivery		# of user training sessions completed (target- 25 sessions conducted by December 2018)	22		
	Increased quality of the information provided by government organization and services via internet	Level of satisfaction of citizens in government organisations and their services		website developed for District and divisional secretariats (target- by June 2018)	Yes		
	Higher efficiency and productivity in the government encouraged			website developed for District and divisional secretariats cloned in 358 sites by August 2018	Not yet		

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				# of hit counts of websites			
	eSwabhimani Annual Progra	amme					
82	Improved motivation of the content and application developers		eSwabhimani Annual Programme completed by November 2018	# of applications received for the grand jury (target- 200 application received by July 2018)	0		
	Increased business opportunities for new e- content and applications developers			# of winners to be selected at the grand jury (target- 20 winners to be selected by August 2018)	0		
	Increased contribution of the ICT sector for GDP			# of merits selected at the grand jury (target- 15 merits to be selected by August 2018)	0		
				# winners nominated for WSA awards (target- 8 winners to be nominated by August 2018)	0		
				% completion of the eSwabhimani 2018 award program (target- 100% completion by November 2018)	0		
Educ	ation, Health and Local Governr	nent Projects. (Funding from Pa	artner Organization				
14	eLG System						
		% of government revenue increase through eLG System	eLG System eLG system installed in 80 local authorities (LAs) by December 2018.	# of Local Authorities with eLG system in place (target- 80 Local Authorities established by December 2018)	34		
		Extentl of improvement of efficency of staff through change management and custormer care training programme	(phase 1 Issuing Revenue management, licensee and certificate, Phase 2- Complain mgt, citizen participation and common services	# of system admin officers trained (target- 1000 admin officers trained by December 2018)	450		

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		Level of customer satisfaction in eLG System	garbage collection , street lighting etc)	# of user staff trained under 4 month Change Management and Customer Care training program (target- 25 officers trained by May 2018)	25		
			% completion of establishing payment channels-direct bank debit facilities (target- 100% completion by September 2018)	10%			
				% completion of phase 2 development of eLG system- with adding new features (target- 100% completion by December 2019)	5%		
	Electronic Medical Record S	ystem					
35	Improved diagnosis based on the evidence based practice Reduced patient waiting	No of functional Electronic Medical Record (EMR) Systems	Electronic Medical Record System EMR systems successfully implemented in 48 government organizations	# of hospitals in which EHR System installed (target- 40 hospitals implemented with EMR system by September 2018)	27		
	time to meet a doctor at the government hospitals Improved patient satisfaction on government health care services	Average waiting time to meet a doctor		# of Hospitals facilitated to implement Health Information Systems other than HHIMS (target- 8 hospitals by April 2018)	8		
	Improved Efficiency in healthcare service delivery system	No of capable health staff to function the system in the hospitals		# of hospitals with Laboratory Management Systems (LMS) established (target- 40 hospitals established with LMS by November 2018)	5		

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	Improved monitoring, evaluation and reporting mechanism of the health system	No of patients who has a personal electronic medical record		# of hospitals with Pharmacy Management Systems(PMS) established (target-40 hospitals established with PMS by October 2018)	20		
	Improved capacity of the health staff to sustain the EHR systems in the government health sector Improved management	No of functioning Laboratory Management and Pharmacy Management Systems in Government hospitals		# of hospital staff trained (target- 2700 hospital staff trained by December 2018)	1100		
	decision making based on reliable, accurate and real time data Improved management of	No of notifications sent to MOHs on notifiable diseases		# of patients registered in the system (target- 3,000,000 patients registered by December 2018)			
	health resources including drugs and laboratory resources				1,644,655		
	Improved mobility of the patients' health records						
		No of functional e-Health steering committees at hospital and provincial level					
	Digital Education						
77	Improved access to quality and lifelong learning for all citizens through the use of Digital Technologies.	% surveyed citizens who claim to benefit from digital technologies in their daily life including educational,	Digital Education- 1. 66 SMART Digital Classrooms setup in 33 schools by December 2018	# of digital class rooms established in 33 schools (2 digital classrooms for each selected 33 schools) (target- 66	0		

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	Improved collaboration between private sector, government and other key stakeholders in relation to improving education sector	business, recreational purposes # of new public- private partnerships (PPP) in ICT for education	2. Developed an Education Learning Management System (ELMS) which facilitates seamless access to quality education content for all children (by end of July 2018)	classrooms establsihed by November 2018)			
	through ICT.		3. Established an Education CSIRT (d by June 2018)94.trained 1000 Master Teachers9	% completion of Smart Books for grade 11 (eleven) Science subjects are developed (target- 100% completion by May 2018)	100%		
		end of Dec 2018)	% completion of Education CSIRT is established (target- 100% completion by August 2018)	50%			
				# of Master Teachers(as focal point) on Cyber Security matter in all zones are trained (target- 1000 teachers trained by December 2018)	500		
			# of students engaged in school ICT clubs initiative (target- 64,000 students engaged by December 2018)	40,000			
				# of school ICT clubs established (target- 2000 ICT clubs establsihed by December 2018)	800		
				% completion of established common platform that facilitates seamless content service provision through multiple content portals by xxxx			

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				# of developed Content portals (minimum 2) that facilitate delivery of content at different levels (target- 2 content portals developed by July 2018)	1		
				% completion of Digital education content strategy and Digital Content Accreditation Framework. (target- 100% completion by July 2018)	100%		
				% completion of Digital education master plan and road map (target- 100% completion by September 2018)	60%		
				# of users of Digital Education# of teachers trained in new			
				SMART Teaching approaches Level of usage of Digital Classrooms			